ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED FINANCIAL STATEMENTS YEARS ENDED JUNE 30, 2020 AND 2019

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INDEPENDENT AUDITORS' REPORT

Board of Trustees St. Cloud State University Foundation, Inc. St. Cloud. Minnesota

We have audited the accompanying consolidated financial statements of St. Cloud State University Foundation, Inc., which comprise the consolidated statements of financial position as of June 30, 2020 and 2019, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Board of Trustees St. Cloud State University Foundation, Inc.

Clifton Larson Allen LLP

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of St. Cloud State University Foundation, Inc. as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

CliftonLarsonAllen LLP

St. Cloud, Minnesota September 25, 2020

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION JUNE 30, 2020 AND 2019

	2020	2019
ASSETS	ASSETS	
CURRENT ASSETS		
Cash and Cash Equivalents	\$ 612,289	\$ 406,728
Investments	43,457,121	42,303,155
Construction Bond Fund Accounts	1,028,517	1,036,368
Pledges Receivable, Current Portion	696,916	655,275
Current Portion of Finance Lease Receivable	1,000,000	980,000
Prepaid Expenses	140,666	138,159
Interest Receivable	20,537_	27,179
Total Current Assets	46,956,046	45,546,864
PROPERTY AND EQUIPMENT		
Real Estate	139,000	139,000
Furniture and Fixtures	278,172	278,172
Leasehold Improvements	107,145	107,145
Total Property and Equipment	524,317	524,317
Less: Accumulated Depreciation	367,687_	366,114
Net Property and Equipment	156,630	158,203
OTHER ASSETS		
Beneficial Interest in Unitrusts	330,222	334,213
Finance Lease Receivable, Net of Current Portion	1,007,999	2,007,999
Pledges Receivable, Net of Current Portion and		
Allowance for Doubtful Pledges	1,365,058	1,167,929
Total Other Assets	2,703,279	3,510,141
Total Assets	\$ 49,815,955	\$ 49,215,208

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (CONTINUED) JUNE 30, 2020 AND 2019

	2020	2019		
LIABILITIES AND NET ASSETS	ITIES AND NET ASSETS			
CURRENT LIABILITIES				
Current Maturities of Revenue Bonds Payable	\$ 1,000,000	\$ 980,000		
Accounts Payable	149,116	638,747		
Construction Revenue Bonds Interest Payable	20,537	27,179		
Funds Held for Others	96,693	96,033		
Current Portion of Annuities Payable	44,578	46,058		
Total Current Liabilities	1,310,924	1,788,017		
LONG-TERM LIABILITIES				
Annuities Payable, Net of Current Portion	228,548	252,085		
Construction Revenue Bonds Payable, Net of				
Current Portion and Unamortized Financing Fees	2,230,310	3,301,004		
Total Long-Term Liabilities	2,458,858	3,553,089		
Total Liabilities	3,769,782	5,341,106		
NET ASSETS				
Without Donor Restrictions - Undesignated	3,682,476	3,664,166		
Without Donor Restrictions - Designated	112,983	105,039		
Total Without Donor Restrictions	3,795,459	3,769,205		
With Donor Restrictions	42,250,714	40,104,897		
Total Net Assets	46,046,173	43,874,102		
Total Liabilities and Net Assets	\$ 49,815,955	\$ 49,215,208		

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2020

	Without Donor Restrictions		With Donor			Total
SUPPORT AND REVENUE		estrictions	<u>R</u>	Restrictions		Total
Contributions	\$	524,106	\$	3,988,384	\$	4,512,490
Non-Gift Deposits	Ψ	13,054	Ψ	73,618	Ψ	86,672
University Contribution		1,714,331		7 3,0 10		1,714,331
Asset Earnings		302,284		2,165,006		2,467,290
Bond Repayment Interest Income		145,906		2,105,000		145,906
Transfers		611,091		(611,091)		145,900
Subtotal		3,310,772		5,615,917		8,926,689
Net Assets Released from Restriction		3,373,794		(3,373,794)		0,920,009
Total Support and Revenue		6,684,566		2,242,123		8,926,689
Total Support and Revenue		0,004,300		2,242,123		0,920,009
EXPENSES						
Gifts and Scholarships:						
Restricted Gifts		2,380,622		-		2,380,622
Restricted Scholarships		1,140,533		-		1,140,533
Program		1,028,094		-		1,028,094
Total Program Expenses		4,549,249		-		4,549,249
Fundraising		892,889				892,889
Administrative and General		1,218,376		-		1,218,376
Reduction for Bad Debts		(2,202)		96,306		94,104
Total Administrative and General		1,216,174		96,306		1,312,480
Total Expenses		6,658,312		96,306		6,754,618
CHANGE IN NET ASSETS		26,254		2,145,817		2,172,071
Net Assets - Beginning of Year		3,769,205		40,104,897		43,874,102
NET ASSETS - END OF YEAR	\$	3,795,459	\$	42,250,714	\$	46,046,173

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2019

	Without Donor Restrictions		With Donor Restrictions			Total
SUPPORT AND REVENUE		23110110113		Restrictions		Total
Contributions	\$	380,974	\$	3,502,583	\$	3,883,557
Non-Gift Deposits	•	4,280	•	181,273	•	185,553
Gain/(Loss) on Real Estate		183,802		-		183,802
University Contribution		1,714,697		_		1,714,697
Asset Earnings		426,518		1,936,790		2,363,308
Bond Repayment Interest Income		199,767		<u>-</u>		199,767
Transfers		720,957		(720,957)		-
Subtotal		3,630,995		4,899,689		8,530,684
Net Assets Released from Restriction		3,392,102		(3,392,102)		-
Total Support and Revenue	,	7,023,097		1,507,587		8,530,684
EXPENSES						
Gifts and Scholarships:						
Restricted Gifts		2,143,907		-		2,143,907
Restricted Scholarships		1,213,726		-		1,213,726
Program		788,712				788,712
Total Program Expenses		4,146,345		-	' <u>-</u>	4,146,345
Fundraising		894,347				894,347
Administrative and General		1,276,978		-		1,276,978
Reduction for Bad Debts		(3,628)		112,535		108,907
Total Administrative and General		1,273,350		112,535	'	1,385,885
Total Expenses		6,314,042		112,535		6,426,577
CHANGE IN NET ASSETS		709,055		1,395,052		2,104,107
Net Assets - Beginning of Year		3,060,150		38,709,845		41,769,995
NET ASSETS - END OF YEAR	\$	3,769,205	\$	40,104,897	\$	43,874,102

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSE YEAR ENDED JUNE 30, 2020

	 Program Services	anagement ad General	Fundraising and Development	Total
Gifts and Scholarships	\$ 3,521,155	\$ -	\$ -	\$ 3,521,155
Demographic Maintenance	336	31,634	-	31,970
Research	-	20,007	-	20,007
Subscription/Memberships	150	6,218	348	6,716
Cultivation	34,396	2,270	7,979	44,645
Fees - Banks	-	7,937	-	7,937
Location/Furnishings	-	24,040	-	24,040
Food/Refreshments	-	381	-	381
Other Expense	11,566	76	70,376	82,018
Payroll	310,319	855,850	570,965	1,737,134
Accounting Fees	-	26,219	-	26,219
Consulting Fees	-	952	-	952
Supplies	13,057	10,452	75	23,584
Property Management	-	7,417	-	7,417
Telephone	1,625	1,135	2,416	5,176
Postage and Shipping	3,870	6,940	15,370	26,180
Printing	17,775	7,156	114,075	139,006
Technology/Computer Expense	12,826	127,227	11,910	151,963
Travel	3,341	3,341	33,636	40,318
Plaques/Premiums	9,103	96	-	9,199
Phonathon - Telemarketing	-	-	63,137	63,137
Staff Development	969	699	1,020	2,688
Bond Project Expense	2,550	-	-	2,550
Alumni Events	160,964	-	1,582	162,546
In-Kind Disbursements	389,940	-	-	389,940
In-Kind Rent Expense	-	49,000	-	49,000
Interest Expense	55,307	-	-	55,307
Amortization	-	27,756	-	27,756
Depreciation	-	1,573	-	1,573
Pledges Write-Off	 	 94,104		 94,104
Total Expenses by Function	\$ 4,549,249	\$ 1,312,480	\$ 892,889	\$ 6,754,618

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSE YEAR ENDED JUNE 30, 2019

	Program Services	nagement d General	Fundraising and Development	 Total
Gifts and Scholarships	\$ 3,357,633	\$ -	\$ -	\$ 3,357,633
Demographic Maintenance	288	3,000	-	3,288
Research	65	19,080	-	19,145
Subscription/Memberships	228	5,663	336	6,227
Cultivation	37,065	3,536	12,397	52,998
Fees - Banks	-	6,664	-	6,664
Location/Furnishings	50	2,634	-	2,684
Food/Refreshments	-	62	203	265
Other Expense	11,850	-	70,640	82,490
Payroll	340,116	959,911	557,868	1,857,895
Accounting Fees	-	24,015	-	24,015
Consulting Fees	-	41	-	41
Supplies	2,237	6,331	138	8,706
Property Management	-	7,187	-	7,187
Telephone	2,965	1,259	2,571	6,795
Postage and Shipping	10,506	6,490	14,565	31,561
Printing	40,056	7,264	116,383	163,703
Technology/Computer Expense	14,985	142,725	5,800	163,510
Travel	4,006	2,821	42,399	49,226
Plaques/Premiums	599	956	-	1,555
Phonathon - Telemarketing	-	-	66,718	66,718
Staff Development	1,875	4,638	2,899	9,412
Alumni Events	159,739	-	1,430	161,169
In-Kind Disbursements	68,578	-	-	68,578
In-Kind Rent Expense	-	40,500	-	40,500
Interest Expense	93,504	-	-	93,504
Amortization	-	28,532	-	28,532
Depreciation	-	3,669	-	3,669
Pledges Write-Off	 -	108,907		108,907
Total Expenses by Function	\$ 4,146,345	\$ 1,385,885	\$ 894,347	\$ 6,426,577

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED JUNE 30, 2020 AND 2019

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash Received from Support and Revenue	\$ 2,586,585	\$ 3,324,166
Interest Received	943,672	950,482
Cash Paid to Suppliers and Employees	(5,112,496)	(4,329,110)
Interest Paid	(61,949)	(99,943)
Net Cash Used by Operating Activities	(1,644,188)	(154,405)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Investments	(11,279,122)	(17,449,730)
Proceeds from Sale of Investments	11,702,872	16,599,863
Proceeds on Sale of Fixed Assets	-	220,202
Decrease in Beneficial Interest in Unitrusts	3,991	1,611
Payments Received on Lease Receivable	980,000	950,000
Net Cash Provided by Investing Activities	1,407,741	321,946
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Contributions Restricted for Investment in Endowment	1,414,157	652,604
Principal Payments on Construction Revenue Bonds Payable	(980,000)	(950,000)
Net Cash Provided (Used) by Financing Activities	434,157	(297,396)
NET INCREASE (DECREASE) IN CASH AND RESTRICTED CASH	197,710	(129,855)
Cash and Restricted Cash - Beginning of Year	1,443,096	1,572,951
CASH AND RESTRICTED CASH - END OF YEAR	\$ 1,640,806	\$ 1,443,096

ST. CLOUD STATE UNIVERSITY FOUNDATION, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) YEARS ENDED JUNE 30, 2020 AND 2019

		2020		2019
RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH				
AND RESTRICTED CASH USED BY OPERATING ACTIVITIES	•	0.4=0.0=4	•	0.404.40=
Change in Net Assets	\$	2,172,071	\$	2,104,107
Adjustments to Reconcile Change in Net Assets to Net Cash				
and Restricted Cash Used by Operating Activities:				
Depreciation		1,573		4,445
Amortization		27,756		26,980
Gain on Sale of Land				(183,026)
Realized Gain (Loss) on Sale of Investments		54,835		(622,516)
Unrealized Gain on Investments		(1,632,551)		(898,059)
Proceeds from Contributions Restricted for Investment		/·		(
in Endowment		(1,585,805)		(652,604)
Amortization of Premium on Bond Payable		(98,450)		(98,457)
Adjustment of Actuarial Liability		19,561		27,407
(Increase) Decrease in:		(,)		(
Pledges Receivable		(67,122)		(99,391)
Prepaid Expenses		(2,507)		(12,418)
Interest Receivable		6,642		6,439
Increase (Decrease) in:				
Accounts Payable		(489,631)		294,617
Funds Held for Others		660		568
Annuities Payable		(44,578)		(46,058)
Construction Revenue Bonds Interest Payable		(6,642)		(6,439)
Net Cash and Restricted Cash Used by Operating Activities	\$	(1,644,188)	\$	(154,405)
SUPPLEMENTAL SCHEDULE OF NONCASH ACTIVITIES				
In-Kind Donations	\$	2,104,271	\$	1,783,275
RECONCILIATION OF CASH AND RESTRICTED CASH - END				
OF YEAR PER THE STATEMENT OF CASH FLOWS TO				
CASH AND RESTRICTED CASH PER THE STATEMENT				
OF FINANCIAL POSITION				
Cash and Cash Equivalents	\$	612,289	\$	406,728
Construction Bond Fund Accounts	Ψ	1,028,517	Ψ	1,036,368
Cash and Restricted Cash per the Statement of Cash Flows	\$	1,640,806	\$	1,443,096
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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Foundation

The St. Cloud State University Foundation, Inc. (the Foundation) is a nonprofit corporation with primary functions of gift development, relationship development, and funds management for the advancement of St. Cloud State University. The Foundation exists to support and enhance St. Cloud State University's ability to ignite students' learning and discovery of their gifts, their passions, and their potential contributions to society. The core qualities of the Foundation are integrity and passion, respect of all people, tenacity and motivation, innovation and creativity, and excellence and results.

Basis of Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles as codified by the Financial Accounting Standards Board. Net assets and revenues, gains, and losses are classified based on donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

<u>Without Donor Restrictions</u> – Resources over which the board of trustees has discretionary control. Designated amounts represent those revenues which the board has set aside for a particular purpose.

<u>With Donor Restrictions</u> – Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Foundation and/or the passage of time. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

Those resources subject to a donor-imposed restriction that they be maintained permanently by the Foundation. Generally, the donors of these resources permit the Foundation to use all or part of the income earned on any related investments for general or specific purposes.

Principles of Consolidation

The consolidated financial statements include the accounts of St. Cloud State Alumni Association a separately incorporated tax-exempt organization. All significant intercompany balances and transactions have been eliminated in the consolidated financial statements.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenue and expense during the reporting period. Actual results could differ from those estimates.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

The Foundation considers all highly liquid investments with an original maturity date of three months or less to be cash equivalents.

Investments

Investments in equity securities with readily determinable fair values and investments in debt and other securities are reported at fair value in the consolidated statement of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying consolidated statements of activities.

Pledges Receivable

Pledges that are expected to be collected within one year are recorded at their net realizable value. Pledges that are expected to be collected in future years are recorded at the present value of the amounts expected to be collected. The discounts on those amounts are computed using a discount rate applicable in the year in which the pledge is received which was 2.48% for the years 2020 and 2019. Amortization of the discount is included in contribution revenue. Conditional pledges are not included as support until such time as the conditions are substantially met. At June 30, 2020 and 2019, the Foundation recorded a reserve for uncollectible pledges of \$77,409 and \$45,517, respectively.

Property and Equipment

Property and equipment are stated at cost or at appraised value for donated assets. Major renewals and improvements over \$5,000 are charged to the property and equipment accounts, while replacements, maintenance, and repairs, which do not improve or extend the lives of the assets, are expensed currently. Depreciation of property and equipment has been recorded using the straight-line method over the estimated useful lives. Office equipment is depreciated over 5 to 7 years and leasehold improvements are depreciated over 5 to 30 years.

Annuities

The Foundation has received contributions under annuity contracts, which generally provide for payments to the grantor for life. Assets received under these agreements are recorded at the fair value. A liability related to future payments under these agreements has been recorded at the present value using a discount rate of 5% at June 30, 2020 and 2019. Contribution income is recognized for the difference between the asset and the related liability. A liability related to split-interest agreements is recalculated annually, with the amortization of discounts and adjustments for changes to life expectancies recognized as actuarial liability adjustments on the consolidated statements of activities.

For the years ended June 30, 2020 and 2019, adjustments to reflect the amortization of discounts and changes in life expectancies were \$19,561 and \$27,407, respectively.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Beneficial Interest in Unitrusts

The Foundation receives contributions in which the donor or donor-designated beneficiary may retain a life interest. The assets are invested and administered by a trustee, and distributions are made to the beneficiaries during the term of the agreement. These funds are invested in debt and equity securities, and the Foundation records its interest in these trusts at fair value based on estimated future cash receipts discounted at 5.8% and 5.6% for the years 2020 and 2019, respectively. Initial recognition and subsequent adjustments to the assets' carrying value are recognized as contribution revenue and changes in value of split-interest agreements, respectively, and are classified as with donor restricted or without donor-restricted support, depending on donor-imposed purpose and time restrictions, if any.

Funds Held for Others

The Foundation holds funds transferred to them from various campus organizations for investment management purposes. The funds are to be distributed back to the organizations as they request them. The Foundation has recognized the funds as a liability in the accompanying consolidated statements of financial position.

Asset Earning Allocation

The Foundation's policy is to allocate pooled investment earnings to the various funds by using the average monthly-invested balance. The Foundation charges a 2% fee based on the average monthly-invested balance to offset the costs incurred by the Foundation to receipt, disburse, and invest funds.

Fair Value Measurements

The Foundation measures fair value using a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability. Inputs may be observable or unobservable and refer broadly to the assumptions that market participants would use in pricing the asset or liability. Observable inputs reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The objective of a fair value measurement is to determine the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). Accordingly, the fair value hierarchy gives the highest priority to quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The Foundation may use valuation techniques consistent with the market, income, and cost approaches to measure fair value.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value Measurements (Continued)

The inputs used to measure fair value are categorized into the following three categories:

Level 1 – Inputs that reflect unadjusted quoted prices in active markets for identical investments, such as stocks, corporate and government bonds that the Foundation has the ability to access as of the measurement date.

Level 2 – Inputs, other than quoted prices, that are observable for the asset or liability either directly or indirectly, including inputs from markets that are not considered to be active.

Level 3 – Inputs that are unobservable. Unobservable inputs reflect the Foundation's own assumptions about the factors market participants would use in pricing an investment, and is based on the best information available in the circumstances.

The Foundation has the option to elect to measure financial instruments at fair value for the initial and subsequent measurement for certain financial assets and liabilities on an instrument-by-instrument basis. The Foundation has not elected to measure any existing financial instruments at fair value at June 30, 2020. However, the Foundation may elect to measure newly acquired financial instruments at fair value in the future.

Functional Expenses

The Foundation allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural expenditure classification. Other expenses that are common to several functions are allocated to functions based on management's best estimate of usage.

Tax-Exempt Status

The Foundation qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. Therefore, no expense has been recognized for income taxes in the accompanying consolidated financial statements. The Foundation is not a private foundation and contributions to the Foundation qualify as charitable deductions by the contributor.

The Foundation files as a tax exempt organization. Should that status be challenged in future periods, all years since inception would be subject to review by the Internal Revenue Service.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Change in Accounting Principle

In May 2014, FASB issued Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers (Topic 606). Subsequent to May 2014, the FASB has issued six ASUs to clarify certain matters related to Topic 606. Topic 606 supersedes the revenue recognition requirements in FASB ASC 605, Revenue Recognition, and requires the recognition of revenue when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. The updates address the complexity and understandability of revenue recognition and provide sufficient information to enable financial statements users to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers.

The consolidated financial statements reflect the application of ASC 606 guidance beginning in fiscal year 2019. No cumulative-effect adjustment in net assets was recorded because the adoption of ASU 2014-09 did not significantly impact the Foundation's reported historical revenue.

Additionally, ASU 2018-08 was issued to clarify accounting guidance for contributions received and contributions made. The amendments to this ASU assists entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 958, *Not-for-Profit Entities*, or as an exchange (reciprocal) transaction subject to other guidance and (2) determining whether a contribution is conditional. The consolidated financial statements reflect the application of ASU 2018-08 beginning July 1, 2019. The new guidance does not require prior period results to be restated.

In November 2016, FASB issued ASU 2016-18, Statement of Cash Flows (Topic 230) Restricted Cash. This ASU was issued to clarify guidance on the classification and presentation of restricted cash in the statement of cash flows and reduce diversity in practice.

The amendments of this ASU require that a statement of cash flows explain the change during the period in the total cash, cash equivalents, and restricted cash or restricted cash equivalents. Therefore, restricted cash and restricted cash equivalents are included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statements of cash flows. The consolidated financial statements reflect the application of ASU 2016-18 using a retrospective approach to each period presented.

Subsequent Events

In preparing these consolidated financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through September 25, 2020, the date the consolidated financial statements were available to be issued.

Grants

Grant funds are recorded as revenue when earned. Revenue is earned when eligible expenditures, as defined in each grant or contract, are made. Funds received but not yet earned are shown as deferred revenue.

NOTE 2 LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the consolidated statement of financial position date, comprise the following:

	2020	2019
Cash and Cash Equivalents	\$ 612,289	\$ 406,728
Investments	43,457,121	42,303,155
Pledges Receivable, Current Portion	696,916	655,275
Interest Receivable	20,537	27,179
Subtotal	44,786,863	43,392,337
Less: Donor-Imposed Restrictions	(42,250,714)	(40,104,897)
Total	\$ 2,536,149	\$ 3,287,440

Investments consist of donor-restricted endowments and funds designated by the board as endowments. Income from donor-restricted endowments is restricted for specific purposes which is largely to fund scholarships. The endowment funds are subject to an annual spending rate of up to 4.75% as described in Note 12.

NOTE 3 CONCENTRATIONS

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist principally of cash and investments in marketable securities, pledge receivables, and lease receivables.

At times, cash and temporary cash investments may be in excess of the FDIC insurance limit.

The Foundation received approximately 22% of its total contributions from one donor for the year ended June 30, 2020. The Foundation received approximately 14% of its total contributions from one donors for the year ended June 30, 2019. For the year ended June 30, 2020, one donor accounted for approximately 32% of total pledges receivable. For the year ended June 30, 2019, two donors accounted for approximately 24% of total pledges receivable.

The finance lease receivable is due from one organization for the years ended June 30, 2020 and 2019. The Foundation considers there to be minimal risk with the lease receivable as it is due from a state institution.

NOTE 4 INVESTMENTS

Investments are comprised of the following at June 30, 2020 and 2019:

	Cost Value	Fair Value	Percent of Total
June 30, 2020 Mutual Funds	\$ 15,414,950	\$ 19,642,811	45.20 %
Corporate Stocks	6,155,907	7,760,107	17.86
Foreign Stocks	2,055,682	2,121,885	4.88
Corporate Bonds	11,039,734	11,469,752	26.39
Foreign Bonds	1,499,006	1,569,476	3.61
Commodities	5,320	13,444	0.03
Closely Held Securities	130,703	130,703	0.30
Cash and Money Market	748,943	748,943	1.72
Total	\$ 37,050,245	\$ 43,457,121	100.00 %
			Percent
	Cost Value	Fair Value	of Total
<u>June 30, 2019</u>			
Mutual Funds	\$ 15,610,603	\$ 18,378,513	43.44 %
Corporate Stocks	5,892,259	7,561,279	26.81
Foreign Stocks	2,923,127	3,127,582	5.94
Corporate Bonds	11,571,418	11,695,280	28.18
Foreign Bonds	702,687	706,421	2.99
Commodities	5,320	10,631	0.02
Government Securities	150,000	150,033	0.37
Closely Held Securities	106,035	106,035	0.37
Cash and Money Market	567,381	567,381	1.71
Total	\$ 37,528,830	\$ 42,303,155	100.00 %

Investment income (loss) is comprised of the following at June 30:

	 2020	 2019
Interest	\$ 350,777	\$ 345,708
Dividends	673,800	621,357
Unrealized Gain	1,632,551	898,059
Realized Gain	(54,835)	622,516
Investment Management Fees	(135,003)	(124,332)
Total Investment Activity	\$ 2,467,290	\$ 2,363,308

NOTE 5 FUNDS HELD BY THE CENTRAL MINNESOTA COMMUNITY FOUNDATION

The Foundation has funds invested with Central Minnesota Community Foundation, Inc. (CMCF). These mutual fund investments are recorded at fair market value and are included with investments on the consolidated statement of financial position. These assets were contributed to CMCF by the Foundation under the terms of an agreement dated May 1, 1989. The agreement requires CMCF to pay the net income earned on all assets held in the Foundation's Designated Fund to the Foundation at convenient intervals. The Financial Accounting Standards Board (FASB) has issued a standard regarding funds established by a charitable organization for their own benefit. Although CMCF has "variance powers" to redirect the funds, the Foundation still retains future economic benefit in the transferred assets. Investment balance as of June 30, 2020 and 2019 is \$299,308 and \$283,801, respectively.

NOTE 6 CONSTRUCTION BOND FUND ACCOUNTS AND CONSTRUCTION REVENUE BONDS PAYABLE

The Foundation entered into an agreement on March 1, 2002 with the Housing and Redevelopment Authority in and for the city of St. Cloud, Minnesota and U.S. Bank National Association to issue \$16,515,000 in revenue bonds. On May 30, 2012, the bonds were paid off and refinanced with \$10,220,000 of new bonds issued with the Economic Development Authority of St. Cloud, Minnesota and U.S. Bank National Association. The bonds were used for the purpose of:

- a. Constructing and equipping a new 4,800-seat, approximately 30,000-square-foot multipurpose stadium, including installing a dome and synthetic playing field and related parking improvements.
- b. Demolishing the existing grandstands and renovating and equipping Selke Field for recreational use.
- c. Constructing and equipping an approximately 16,398-square-foot addition to, and renovating and equipping approximately 19,888 square feet of, Atwood Memorial Center (including constructing a pedestrian skyway), a student services organizations facility.
- d. Constructing and equipping a 40,000-square-foot one-story student fitness and recreational facility.
- e. Funding a Reserve Fund in an amount equal to the Reserve Requirement.
- f. Paying costs of issuance.

NOTE 6 CONSTRUCTION BOND FUND ACCOUNTS AND CONSTRUCTION REVENUE BONDS PAYABLE (CONTINUED)

The proceeds from the issuance of bonds are held in different cash accounts as follows:

The Bond Fund

The Bond Fund will be used solely for repayment of the principal and interest on the bonds. Upon payment of the first interest payment, the Bond Fund qualified as a "bona fide debt service fund" and those funds deposited in the Bond Fund will be used within 13 months of their deposit for payment of the principal and interest on the bonds. The Bond Fund will be used primarily to achieve a proper matching of payments of the loan repayments and debt service on the bonds within each bond year. It is expected that the Bond Fund will be depleted at least once each bond year (on February 1) except for a reasonable carryover amount not expected to exceed the greater of one year's earnings on the Bond Fund for the immediately preceding bond year or 1/12 of the annual debt service on the Bonds for the immediately preceding bond year.

The Reserve Fund

The Reserve Fund is a "reasonably required reserve or replacement fund." The amount on deposit in the Reserve Fund must never exceed the reserve fund limit, which is the least of the following:

- a. 10% of the stated principal amount of the bonds, which is \$1,022,000;
- b. the maximum annual principal and interest requirements on the bonds, which is \$1,171,750 occurring in the 12-month period ending May 1, 2018; or
- c. 125% of the average annual principal and interest requirements on the bonds, which is \$1,420,526.

For purposes of the bonds, the series required reserve of \$1,022,165 is equal to or less than the reserve fund limit.

The Project Fund

The Project Fund monies were used to pay the project costs and costs of issuance.

Construction Revenue Bonds Payable

Interest on the bonds is payable semiannually on the first day of May and November each year. The average interest rate paid on the bonds over the term is 3.629%.

NOTE 6 CONSTRUCTION BOND FUND ACCOUNTS AND CONSTRUCTION REVENUE BONDS PAYABLE (CONTINUED)

Construction Revenue Bonds Payable (Continued)

Included in the bond payable is the unamortized premium on the issuance of the 2012 bonds and are amortized over the term of the bonds. As of June 30, 2020 and 2019, the unamortized premium was \$278,952 and \$377,402, respectively.

The principal payments of the bonds are payable on the first day of May each year. Principal maturities of the bonds payable for the next five years are as follows:

Year Ending June 30,		Amount		
2021		\$ 1,000,00		
2022			1,010,000	
2023			1,020,000	
Unamortized Bond Premium			278,952	
Unamortized Financing Fees			(78,642)	
Total	_	\$	3,230,310	

The bonds have coupon rates ranging from 2% to 4% and have maturity dates through 2023.

Finance Lease Receivable

As discussed further in Note 9, The Foundation has entered into an operating agreement with St. Cloud State University to lease assets being constructed or renovated with proceeds from the revenue bonds.

Principal maturities of the finance lease receivable are as follows:

Year Ending June 30,	_	Amount		
2021	\$	\$	1,000,000	
2022			1,010,000	
2023	_		1,017,999	
Total	9	\$	2,987,999	

NOTE 7 PLEDGES RECEIVABLE

Included in pledges receivable at June 30 are the following unconditional promises to give:

	2020		2019
Promises to Give Expected to be Collected in:	_	_	
Less Than One Year	\$ 696,916		\$ 655,275
One to Five Years	1,341,853		1,097,304
Greater Than Five Years	225,000	_	236,000
Total	2,263,769	-	1,988,579
Less: Allowance for Uncollectible Promises to Give	77,409		45,517
Less: Discounts on Promises to Give	124,386	_	119,858
Net Unconditional Promises to Give	\$ 2,061,974	_	\$ 1,823,204

NOTE 8 IN-KIND CONTRIBUTIONS

Contributions of services are recognized when they are received if the services (a) create or enhance non-financial assets or (b) require specialized skills, and are provided by individuals possessing those skills, and would typically need to be purchased if not donated. For the years ended June 30, 2020 and 2019, the value of contributed services recognized as revenues in the accompanying consolidated statements of activities was \$1,638,098 and \$1,644,279, respectively, to reflect St. Cloud State University's donation of salaries and related benefits.

During 2020 and 2019, the Foundation also received use of its office space from St. Cloud State University with an estimated fair market value of \$49,000 and \$40,500, respectively.

During 2020 and 2019, the Foundation also received \$27,233 and \$29,918 of contributions for office supplies, respectively.

In-kind contributions have also been recorded for various items received by the Foundation and subsequently disbursed to St. Cloud State University which donors have valued the fair market value at \$389,940 and \$68,578 for the years ended June 30, 2020 and 2019, respectively.

NOTE 9 RELATED PARTY ACTIVITY

In-Kind Donations

As discussed in Note 8, for the years ended June 30, 2020 and 2019, an in-kind contribution of \$1,714,331 and \$1,714,697, respectively, has been recorded to reflect St. Cloud State University's donation of services, supplies, and space.

NOTE 9 RELATED PARTY ACTIVITY (CONTINUED)

Finance Lease Receivable

The Foundation has entered into an operating agreement with St. Cloud State University to lease assets being constructed or renovated with proceeds from the revenue bonds. The payment terms of the operating agreement reflect the payment terms required by the bond issuance. At the end of the operating agreement, the title to these assets shall pass to the University. The operating agreement qualifies as a capital lease under accounting standards. Payments under the operating agreement are equal to the interest payment and principal, if any, due at March 1 and November 1 of each year. See also Note 6 for future principal payments.

NOTE 10 NET ASSETS

Net assets with donor restrictions consisted of the following:

	2020		2019		2019
Pledges to be Received in Future Years	\$	745,172	•	\$	1,037,879
Department Program/Scholarship Funds		41,505,542			39,067,018
Total	\$	42,250,714		\$	40,104,897

Net assets released from restriction were \$3,373,794 and \$3,392,102 for the years ended June 30, 2020 and 2019, respectively. Net assets were released from donor restriction by incurring expenses satisfying the purposes or by occurrence of other events specified by the donor, and by the passage of time.

Net assets without donor restrictions – designated:

Included in net assets without donor restrictions – designated are two board-designated funds that are invested within the investment pool. Total net assets without donor restrictions – designated were \$112,983, and \$105,039, for the years ended June 30, 2020 and 2019, respectively.

NOTE 11 FAIR VALUE MEASUREMENTS

The Foundation uses fair value measurements to record fair value adjustments to certain assets and to determine fair value disclosures. For additional information on how the Foundation measures fair value, refer to Note 1 – Summary of Significant Accounting Policies. The following table presents the fair value hierarchy for the balances of the assets of the Foundation measured at fair value on a recurring basis:

	June 30, 2020				
	Level 1	Level 2	Level 3	Total	
Investments:					
Mutual Funds	\$ 19,642,811	\$ -	\$ -	\$ 19,642,811	
Corporate Stocks	7,760,107	-	-	7,760,107	
Foreign Stocks	2,121,885	-	-	2,121,885	
Corporate Bonds	-	11,469,752	-	11,469,752	
Government Securities	-	-	-	-	
Foreign Bonds	-	1,569,476	-	1,569,476	
Commodities	-	13,444	-	13,444	
Closely Held Securities	-	-	130,703	130,703	
Cash and Money Market	748,943			748,943	
Total	30,273,746	13,052,672	130,703	43,457,121	
Beneficial Interests in Unitrusts		330,222		330,222	
Total	\$ 30,273,746	\$ 13,382,894	\$ 130,703	\$ 43,787,343	
		June 30	•		
	Level 1	June 30 Level 2), 2019 Level 3	Total	
Investments:		Level 2	Level 3		
Mutual Funds	\$ 18,378,513		•	\$ 18,378,513	
Mutual Funds Corporate Stocks	\$ 18,378,513 7,561,279	Level 2	Level 3	\$ 18,378,513 7,561,279	
Mutual Funds Corporate Stocks Foreign Stocks	\$ 18,378,513	Level 2	Level 3	\$ 18,378,513 7,561,279 3,127,582	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds	\$ 18,378,513 7,561,279	Level 2 \$ - - 11,695,280	Level 3	\$ 18,378,513 7,561,279 3,127,582 11,695,280	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities	\$ 18,378,513 7,561,279	Level 2 \$ - - 11,695,280 150,033	Level 3	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds	\$ 18,378,513 7,561,279	Level 2 \$ - - 11,695,280 150,033 706,421	Level 3	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities	\$ 18,378,513 7,561,279	Level 2 \$ - - 11,695,280 150,033	\$	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities Closely Held Securities	\$ 18,378,513 7,561,279 3,127,582 - - - -	Level 2 \$ - - 11,695,280 150,033 706,421	Level 3	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631 106,035	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities Closely Held Securities Cash and Money Market	\$ 18,378,513 7,561,279 3,127,582 - - - - - 567,381	Level 2 \$ 11,695,280 150,033 706,421 10,631	Level 3 \$ 106,035	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631 106,035 567,381	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities Closely Held Securities Cash and Money Market Total	\$ 18,378,513 7,561,279 3,127,582 - - - -	Level 2 \$ 11,695,280 150,033 706,421 10,631 12,562,365	\$	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631 106,035 567,381 42,303,155	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities Closely Held Securities Cash and Money Market Total Beneficial Interests in Unitrusts	\$ 18,378,513 7,561,279 3,127,582 - - - - - 567,381 29,634,755	Level 2 \$ - 11,695,280 150,033 706,421 10,631 - 12,562,365 334,213	Level 3 \$ 106,035 - 106,035	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631 106,035 567,381 42,303,155 334,213	
Mutual Funds Corporate Stocks Foreign Stocks Corporate Bonds Government Securities Foreign Bonds Commodities Closely Held Securities Cash and Money Market Total	\$ 18,378,513 7,561,279 3,127,582 - - - - - 567,381	Level 2 \$ 11,695,280 150,033 706,421 10,631 12,562,365	Level 3 \$ 106,035	\$ 18,378,513 7,561,279 3,127,582 11,695,280 150,033 706,421 10,631 106,035 567,381 42,303,155	

Unrealized changes in fair value for investments and realized gains and losses from sales are recorded in asset earnings (losses) in the consolidated statements of activities.

NOTE 11 FAIR VALUE MEASUREMENTS (CONTINUED)

Level 2 assets include corporate bonds, government securities, foreign bonds, and commodities. The fair value of the investments in this category is based on quoted market prices for the underlying investment.

Level 3 assets consist of an investment in Granite Equity Partners LLC (the company), a private investment and holding company. The investment is governed by an Assignment, Consent, and Joinder agreement. Transferability of this investment, in whole or in part, is subject to prior written consent of the company.

The following table provides a summary of changes in fair value of the organization's Level 3 financial assets for the year ended June 30:

	2020	 2019
Beginning Balance	\$ 106,035	\$ -
Donation of Investment	-	97,956
Distribution from Investment	(2,853)	-
Realized Gain on Investment	27,521	8,079
Ending Balance	\$ 130,703	\$ 106,035

NOTE 12 ENDOWMENTS

The Foundation's endowment consists of approximately 360 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the board of trustees to function as endowments. As required by U.S. generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the board of trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The board of trustees of the Foundation has interpreted the State's Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment (unless otherwise directed), and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

NOTE 12 ENDOWMENTS (CONTINUED)

Interpretation of Relevant Law (Continued)

In accordance with the UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Foundation and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Foundation
- (7) The investment policies of the Foundation

Endowment net assets by type of fund for the years ended June 30, 2020 and 2019:

	With	out Donor	With Donor	
	Re	strictions	Restrictions	Total
June 30, 2020				
Donor-Restricted Endowment				
Funds	\$	-	\$ 33,583,949	\$ 33,583,949
Board-Designated Endowment				
Funds		104,185		104,185
Total Endowment Funds	\$	104,185	\$ 33,583,949	\$ 33,688,134
	With	out Donor	With Donor	
	Re	strictions	Restrictions	Total
June 30, 2019				
Donor-Restricted Endowment				
Funds	\$	-	\$ 31,000,166	\$ 31,000,166
Board-Designated Endowment				
Funds		93,013		93,013
Total Endowment Funds	\$	93,013	\$ 31,000,166	\$ 31,093,179

NOTE 12 ENDOWMENTS (CONTINUED)

Interpretation of Relevant Law (Continued)

Endowment net asset activity and type of fund for the years ended June 30, 2020 and 2019:

	Without Donor Restrictions		With Donor Restrictions	Total	
Endowment Net Assets, June 30, 2018	\$	80,688	\$ 30,076,360	\$ 30,157,048	
Earnings: Interest and Dividends		2,144	717,474	719,618	
Realized and Unrealized Gains Total Investment Returns		3,540 5,684	1,211,634 1,929,108	1,215,174 1,934,792	
Contributions Non-Gift Deposits Appropriations for Expenditures,		8,900 3,000	923,494 200	932,394 3,200	
Including Fees Transfers		(5,259)	(1,943,963) 14,967	(1,949,222) 14,967	
Endowment Net Assets, June 30, 2019		93,013	31,000,166	31,093,179	
Earnings: Interest and Dividends Realized and Unrealized Gains Total Investment Returns		2,408 4,315 6,723	780,512 1,393,934 2,174,446	782,920 1,398,249 2,181,169	
Contributions Appropriations for Expenditures, Including Fees Transfers		7,105 (5,956) 3,300	1,710,392 (2,155,851) 854,796	1,717,497 (2,161,807) 858,096	
Endowment Net Assets, June 30, 2020	\$	104,185	\$ 33,583,949	\$ 33,688,134	

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. In accordance with U.S. generally accepted accounting principles, deficiencies of this nature that are reported in net assets with donor restrictions were \$-0- for both the years ended June 30, 2020 and 2019.

NOTE 12 ENDOWMENTS (CONTINUED)

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the board of trustees, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of a benchmark comprised of the Russell 1000, Russell 2000, EAFE, and LBIGC indexes while assuming a moderate level of investment risk. The secondary objective is to achieve a net return on investment equal to the sum of the board-approved disbursement rate (currently 4.75%) plus the Foundation's annual administrative fee (currently 2%) and the annual Consumer Price Index. The Foundation expects its endowment funds, over time, to provide an average rate of return of approximately 10% annually. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy of appropriating for distribution each year up to 4.75% of its endowment fund's average fair value over the prior 12 quarters through the fiscal year-end preceding the fiscal year in which the distribution is planned. In establishing this policy, the Foundation considered the long-term expected return on its endowment. Accordingly, over the long term, the Foundation expects the current spending policy to allow its endowment to grow at an average of 2% annually. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

NOTE 13 RISKS AND UNCERTAINTIES

Subsequent to year-end, the World Health Organization declared the spread of Coronavirus Disease (COVID-19) a worldwide pandemic. The COVID-19 pandemic is having significant effects on global markets, supply chains, businesses, and communities. Specific to the Organization, COVID-19 may impact various parts of its 2021 operations and financial results, including restrictions on the organization by the governor, additional costs to the Organization, investment performance and potential loss of revenue due to reduction in certain revenue streams. Management believes the Organization is taking appropriate actions to mitigate the negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as these events are still developing.